### FORM 10-Q SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF Χ THE SECURITIES EXCHANGE ACT OF 1934 \_\_\_ FOR THE QUARTERLY PERIOD ENDED: MARCH 31, 2000 OR TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM: \_\_\_\_\_ TO \_\_ COMMISSION FILE NO.: 0-19974 ICU MEDICAL, INC. (Exact name of Registrant as provided in charter) 33-0022692 Delaware -----(I.R.S. Employer (State or Other Jurisdiction of Incorporation or Organization) Identification No.) 92673 951 Calle Amanecer, San Clemente, California (Address of Principal Executive Offices) (Zip Code) (949) 366-2183 (Registrant's Telephone No. Including Area Code) Indicate by check mark whether the registrant (1) has filed all reports to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes XXX No Indicate the number of shares outstanding in each of the issuer's classes of common stock, as of the latest practicable date: Outstanding at April 19, 2000 Class \_\_\_\_ -----Common 8,298,039 ICU MEDICAL, INC. INDEX PART T - FINANCIAL INFORMATION PAGE NUMBER \_\_\_\_\_ ITEM 1. FINANCIAL STATEMENTS

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| ICU MEDICAL, INC.  Consolidated Balance Sheets  March 31, 2000 and December 31, 1999  (all dollar amounts in thousands except share data) |                |

ASSETS

|   | 03/31/2000 |                                       |
|---|------------|---------------------------------------|
| CURRENT ASSETS:   | (unaudited | )                                     |
| Cash and cash equivalents   | \$ 2,398   |                                       |
| Liquid investments  | 40,041     | 36,541                                |
| Cash and liquid investments   | 42,439     |                                       |
| Accounts receivable, net of allowance for doubtful accounts of \$461                                  |            |                                       |
| and \$368 as of March 31, 2000 and December 31, 1999, respectively                                    | 8,612      | 7,129                                 |
| Inventories   | 1,331      | · · · · · · · · · · · · · · · · · · · |
| Prepaid expenses and other  | 340        |                                       |
| Deferred income taxes - current portion   | 1,345      |                                       |
| bereffed income cases - current portion   | 1,343      | ,                                     |
| Total current assets  | 54,067     | · · · · · · · · · · · · · · · · · · · |
|   |            |                                       |
| PROPERTY AND EQUIPMENT, at cost:  | 10 170     | 10 170                                |
| Land, building and building improvements  | 12,173     |                                       |
| Machinery and equipment   | 13,883     |                                       |
| Furniture and fixtures  | 2,575      | · · · · · · · · · · · · · · · · · · · |
| Molds   | 5,617      | · · · · · · · · · · · · · · · · · · · |
| Construction in process   | 4,213      | · · · · · · · · · · · · · · · · · · · |
|   | 38,461     |                                       |
| LessAccumulated depreciation  | (13,660    |                                       |
|   | 24,801     | 24,440                                |
| DEFERRED INCOME TAXES   | 806        |                                       |
| OTHER ASSETS  | 866        |                                       |
|   | \$ 80,540  |                                       |
|   |            |                                       |
| LIABILITIES AND STOCKHOLDERS' EQUITY  |            |                                       |
| CURRENT LIABILITIES:  |            |                                       |
| Accounts payable  | c 1 505    | \$ 965                                |
| Accrued liabilities   | 6,165      | 6,385                                 |
| Accrued liabilities   | 6,163      |                                       |
| Total current liabilities   | 7,670      | •                                     |
|   |            |                                       |
| STOCKHOLDERS' EQUITY:   |            |                                       |
| Convertible preferred stock, \$1.00 par value  Authorized 500,000 shares, issued and outstanding none | _          | _                                     |
| Common stock, \$0.10 par value-   |            |                                       |
| Authorized 20,000,000 shares, issued 8,867,162 shares   | 887        |                                       |
| Additional paid-in capital  | 41,283     | 40,843                                |
| Treasury stock 569,123 and 765,123 shares at  |            |                                       |
| March 31, 2000 and December 31, 1999, respectively  | (5,520     |                                       |
| Retained earnings   | 36,220     | 33,437                                |
|   |            |                                       |

| Total stockholders' equity |             | 72,870  |        | 68,014 |
|----------------------------|-------------|---------|--------|--------|
|                            | c           | 80,540  | c      | 75,364 |
|                            | ې<br>====== | ======= | ====== | 73,364 |

The accompanying notes are an integral part of these consolidated financial statements.

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# ICU MEDICAL, INC. Consolidated Statements of Income For the Three Months Ended March 31, 2000 and March 31, 1999 (all dollar amounts in thousands except per share data) (unaudited)

For the Three Months Ended 3/31/2000 3/31/1999 NET SALES 14,249 11,442 COST OF GOODS SOLD 6,019 4,733 Gross profit 8,230 6,709 OPERATING EXPENSES: Selling, general and administrative 3,870 3,370 Research and development 241 205 Total operating expenses 4,111 3,575 4,119 3,134 Income from operations INVESTMENT INCOME 493 350 Income before income taxes 4,612 3,484 PROVISION FOR INCOME TAXES 1,740 1,300 NET INCOME 2,872 2,184 NET INCOME PER SHARE 0.35 0.27 Diluted 0.33 0.25 WEIGHTED AVERAGE NUMBER OF SHARES 8,200,286 8,116,925 Basic Diluted 8,658,759 8,816,581

The accompanying notes are an integral part of these consolidated financial statements.

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ICU MEDICAL, INC.
Consolidated Statements of Cash Flows
For the Three Months Ended
March 31, 2000 and March 31, 1999
(all dollar amounts in thousands)
(unaudited)

|   | For the Three Months Ended |          |    |          |
|---|----------------------------|----------|----|----------|
|   | 3,                         | /31/2000 | 3, | /31/1999 |
| CASH FLOWS FROM OPERATING ACTIVITIES: Net Income Adjustments to reconcile net income to net cash provided by operating activities | \$                         | 2,872    | \$ | 2,184    |
| Depreciation and amortization   |                            | 1,238    |    | 617      |
| Net change in current assets and current liabilities, and other   |                            | (295)    |    | 1,265    |
| Net cash provided by operating activities   |                            | 3,815    |    | 4,066    |

| Purchases of property and equipment<br>Net change in liquid investments   | (1,802)<br>(3,500) | (4,468)<br>698 |
|---|--------------------|----------------|
| Net cash (used in) investing activities   | <br>(5,302)        | <br>(3,770)    |
| CASH FLOWS FROM FINANCING ACTIVITIES: Proceeds from exercise of stock options and related income tax benefits, and other Purchase of treasury stock | 2,103<br>(119)     | 1,512          |
| Net cash provided by financing activities   | <br>1,984          | <br>1,512      |
| NET INCREASE IN CASH AND CASH EQUIVALENTS   | 497                | 1,808          |
| CASH AND CASH EQUIVALENTS, beginning of the period  | <br>1,901          | <br>2,049      |
| CASH AND CASH EQUIVALENTS, end of the period  | \$<br>2,398        | \$<br>3,857    |

The accompanying notes are an integral part of these consolidated financial statements.

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#### ICU MEDICAL, INC.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 2000 (All dollar amounts in thousands) (unaudited)

NOTE 1: The accompanying unaudited interim consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission and reflect all adjustments which are, in the opinion of Management, necessary to a fair statement of the consolidated results for the interim periods presented, which adjustments consist of only normal recurring adjustments. Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's 1999 Annual Report to Stockholders.

NOTE 2: Net inventories consisted of the following:

|                 | 3/31/00 |       | 12/31/99 |       |
|-----------------|---------|-------|----------|-------|
|                 |         |       |          |       |
| Raw material    | \$      | 849   | \$       | 962   |
| Work in process |         | 363   |          | 287   |
| Finished goods  |         | 119   |          | 807   |
|                 |         |       |          |       |
| Total           | \$      | 1,331 | \$       | 2,056 |
|                 | ====    |       | ====     |       |

NOTE 3: Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted net income per share is computed by dividing net income by the weighted average number of common shares outstanding plus dilutive securities. The Company's dilutive securities are outstanding common stock options (excluding stock options with an exercise price in excess of market value), less the number of shares that could have been purchased with the proceeds from the exercise of the options, using the treasury stock method, and were 458,473 and 699,656 for the three months ended March 31, 2000 and 1999, respectively.

NOTE 4: The effective tax rate differs from that computed at the federal statutory rate of 34% principally because of the effect of state income taxes partially offset by the effect of tax-exempt investment income.

NOTE 5: The Company is involved in litigation with Medex, Inc. over patent matters. See Part II, Item 1, "Legal Proceedings."

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### GENERAL

The following table sets forth the net sales by product as a percentage of total net sales for the periods indicated:

| PRODUCT LINE                    |    | 1998 |     | -   | -  |
|---------------------------------|----|------|-----|-----|----|
| CLAVE (R)                       |    | 69%  |     |     |    |
| CLC2000 (TM)                    |    | -    |     |     | 3% |
| Click Lock(R) and Piggy Lock(R) | 7% | 4%   | 3%  | 4%  | 2% |
| McGaw Protected Needle          | 5% | 4%   | 3%  | 3%  | 2% |
| Lopez Valve(R) and other        | 4% | 5%   | 4%  | 3%  | 4% |
| RF100-RF150 ("Rhino")           | 7% | 5%   | 6%  | 7%  | 5% |
| Custom I.V. Systems             | 6% | 8%   | 11% | 10% |    |
|                                 | 6% | 5%   | 4%  |     | 3% |
| Total                           |    | 100% |     |     |    |

The Company sells its products to independent distributors and through supply and distribution agreements with B.Braun Medical, Inc. ("B.Braun"), Abbott Laboratories ("Abbott") (the "B.Braun Agreement" and the "Abbott Agreement," respectively) and C. R. Bard, Inc. ("Bard"). Most independent distributors handle the full line of the Company's products. B.Braun and Abbott both purchase CLAVE products, principally bulk non-sterile connectors. B.Braun also purchases the McGaw Protected Needle and pays the Company revenue sharing payments on its sales of its SafeLine products. Abbott also purchases the Rhino, a low-priced connector specifically designed for Abbott and, since July 1999, the CLC2000. Bard distributes the Lopez Valve under a five-year agreement signed in June 1999.

The B.Braun Agreement, except for the SafeLine Revenue Sharing, extends to December 2002, and has extension provisions beyond then.

Management believes that as the healthcare provider market continues to consolidate, the Company's success in marketing and distributing CLAVE products will depend, in part, on the Company's ability, either independently or through strategic supply and distribution arrangements, to secure long-term CLAVE contracts with major buying organizations. Further, the Company's marketing and distribution strategy may result in a significant share of the Company's revenues being concentrated among a small number of customers. The loss of a strategic supply and distribution agreement with a customer or the loss of a large contract by such a customer could have a material adverse effect on operating results.

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Management believes the success of the CLAVE has, and will continue to motivate others to develop one piece needleless connectors which may incorporate many of the same functional and physical characteristics as the CLAVE. The Company is aware of a number of such products. In response to competitive pressure, the Company has been reducing prices to protect and expand its market. The price reductions to date have been more than offset by increased volume. Management expects that the average price of its CLAVE products will continue to decline. There is no assurance that the Company's current or future products

will be able to successfully compete with products developed by others.

The Company has commenced two initiatives that, if successful, will reduce its dependence on its current proprietary products. It is seeking to substantially expand its custom I.V. systems business with products sold to medical product manufacturers and independent distributors. It is also launching SETFINDER.COM, which will distribute commodity-type standard I.V. sets directly to healthcare providers, when not in common with the Company's I.V. sets handled by its other distributors. There is no assurance that either one of these initiatives will succeed.

The Company is currently taking steps aimed at improving manufacturing efficiency principally by reducing labor costs and minimizing investment in inventory. The original focus was on production of custom I.V. systems, which is relatively labor intensive; it has now been expanded to include all the Company's automated and manual manufacturing operations. Substantially all manual assembly is now performed at the facility that the Company opened in December 1998 in Ensenada, Baja California, Mexico. In 1999, the Company made significant investment in automated molding and assembly equipment. Both of these steps should reduce unit production costs in 2000. Ongoing steps are aimed at increasing systems capabilities, improving manufacturing efficiency and enhancing distribution, as well as automation of the production of new products, such as the CLC2000 and the 1o2 Valve, and other products for which volume is growing. Because significant innovation is required to achieve these goals, there is no assurance that these steps will achieve the desired results.

Effective January 1, 2000, the Company reoriented its manufacturing and distribution operations. Marketing and sales operations are now in four groups: medical product manufacturers under the ICU Medical name, independent domestic distributors under the Budget Medical Products ("BMP") name, international manufacturers and distributors under the ICU Medical name, and SetFinder. Manufacturing is in a separate group, producing products for the four marketing and sales groups. BMP, until this reorientation, had been responsible for marketing and sales of only custom I.V. systems to both independent distributors and medical product manufacturers. Because BMP now represents not a product line, but a distribution channel, the custom I.V. systems product line, formerly referred to as the BMP product line, is now referred to as the "custom I.V. systems" product line.

Net sales for each distribution channel, based on the new grouping, were as follows:

| CHANNEL                           | 1997 | 1998 | 1999 | Q1-99 | Q1-00 |
|-----------------------------------|------|------|------|-------|-------|
| Medical product manufacturers     | 52%  | 64%  | 71%  | 68%   | 75%   |
| Independent domestic distributors | 45%  | 33%  | 25%  | 30%   | 22%   |
| International                     | 3%   | 3%   | 4%   | 2%    | 3%    |
| Total                             | 100% | 100% | 100% | 100%  | 100%  |

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# QUARTER ENDED MARCH 31, 2000 COMPARED TO THE SAME QUARTER LAST YEAR

NET SALES increased \$2,807,000, or approximately 25%, to \$14,249,000 in the first quarter of 2000 compared to \$11,442,000 during the same period last year. The increase was primarily attributable to increased sales of CLAVE products, including custom CLAVE I.V. systems.

Net sales to Abbott in the first quarter of 2000 were \$6,071,000, as compared with net sales of \$5,508,000 in the first quarter of 1999. Net sales of CLAVE products to Abbott, excluding custom CLAVE I.V. systems, in the first quarter of 2000 were approximately the same as in the first quarter of 1999. An increase in unit volume was offset by a decrease in average selling prices. The increase in net sales to Abbott was in custom CLAVE I.V. systems and CLC2000. Based on terms of the Abbott agreement, Management expects a substantial increase in CLAVE unit and dollar sales volume with Abbott in 2000, although

there is no assurance as to the amount or timing of such an increase.

Net sales to B.Braun, including revenue sharing, amounted to \$4,625,000 in the first quarter of 2000, as compared with \$2,240,000 in the first quarter of 1999. Net sales of CLAVE products increased almost 300% on a substantial increase in unit volume. Changes in other product lines were not significant. Based on B.Braun's forecasts and market information, Management expects unit shipments and net sales of CLAVE products to B.Braun to increase over 1999 levels, although increases will likely be at a lower rate than in the first quarter of 2000, and there is no assurance that these expectations will be realized. Management expects net sales of the McGaw Protected Needle will continue to decline as the market for safe connectors continues its shift to needleless technology. Management expects that the SafeLine agreement, which expires in June 2000, will be extended, and that SafeLine revenue sharing payments will continue, but there is no certainty as to this matter or the amount of future payments, if any.

Net sales to independent domestic distributors decreased approximately 8% from \$3,412,000 in 1999 to \$3,137,000 in 2000. This is attributed to a 12% decrease in CLAVE and custom I.V. systems sales, caused principally by lower prices. Management expects a continued decrease in the net sales of standard CLAVE products to the independent domestic distributors, but expects later in 2000 that the decrease will be more than offset by sales of custom I.V. systems and new products such as the CLC2000 and the 1o2 Valve(TM). However, there is no assurance that the Company will achieve increased net sales to independent domestic distributors in the future. Further, the ability of the independent distributors to sustain or increase their sales may be impacted by competition from existing and new competitive products or acquisition of market share by Abbott and B.Braun. Management expects to encounter continued pricing pressure from individual end users, and expects continued declines in net prices to the independent distributors.

Total sales to foreign distributors were \$382,000 in the first quarter of 2000, as compared with \$253,000 in the first quarter of 1999 (Those amounts do not include distribution in Canada.). The Company now has distribution arrangements in all the principal countries in Europe. Net sales to European customers increased 45% over the level in the first quarter of 1999. Management expects that its sales to European and other foreign customers will continue to increase in the future, although there is no assurance that those expectations will be realized.

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In the fourth quarter of 1999, the Company launched SetFinder, doing business as SETFINDER.COM. Net sales of SetFinder to date have not been significant. The Company expects to spend a significant amount to continue the launch and development of SetFinder in 2000. There is no assurance that SetFinder will achieve sales and the amount of future operating profits or losses is dependent upon the future development of the SetFinder business, the outcome of which is not known at this time.

Total net sales of CLAVE products (excluding custom CLAVE I.V. systems) increased to \$10,242,000 in the first quarter of 2000 from \$7,853,000 in the first quarter of 1999, or 30%. The increase in unit shipments was approximately 64%, almost all of which is accounted for by medical products manufacturers. Average net selling prices decreased approximately 21% in response to market pressures and because a greater proportion of sales were the lower priced bulk non-sterile CLAVEs sold to medical products manufacturers.

In November 1997, the Company commenced marketing the CLC2000, a one-piece, swabable connector, engineered to prevent the back-flow of blood into the catheter. Net sales through most of 1999 were not significant, but sales to Abbott and the independent domestic distributors started to accelerate in late 1999. Abbott currently accounts for over half the net sales of the CLC2000. Management expects continued increases in CLC2000 sales, but there is no assurance as to the amount or timing of future CLC2000 sales.

Net sales of Click Lock and Piggy Lock decreased approximately 50% in the first quarter of 2000 compared to the same period last year. The decline is because of the safe-connector market's continued shift to needleless technology. Management expects the trend to continue.

Net sales of Lopez Valve increased 37% in the first quarter compared to the same period last year due to an increase in unit shipments to independent

domestic distributors. Management expects that net sales of the Lopez Valve will continue to increase for the remainder of 2000 on sales to independent domestic distributors and Bard.

Net sales of custom I.V. systems were \$1,295,000 in the first quarter of 2000, up from the \$1,176,000 recorded in the first quarter of 1999. Unit sales increased approximately 33%, with most of that increase with the medical product manufacturers.

In November 1998, the Company introduced the 1o2 Valve, the first one-way or two-way drug delivery system. The Company now believes it has overcome initial delays in production, and re-launched the product in January 2000. Sales to date have not been significant, and there is no assurance as to the amount or timing of future 1o2 Valve sales.

Historically, the Company has experienced lower usage of its products in the summer months due to lower censuses in healthcare facilities. That would generally cause the Company's sales in the second and third quarters of the year to be lower than sales in the first and fourth quarters. Since 1995, there have been significant departures from that pattern because significant increases in volumes with B.Braun and Abbott have often offset the expected seasonal sales decline. Further, those medical product manufacturers order bulk non-sterile product many months before sale to the healthcare providers to allow for normal manufacturing lead-times. Thus, Management believes that the large percentage of sales to I.V. product manufacturers could lead to non-seasonal quarterly fluctuations in net sales because their ordering patterns may not directly reflect their current sales volumes.

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GROSS MARGIN was 58% during the first quarter of 2000 compared to 59% during the same period last year. Increases in production volume which resulted in greater absorption of overhead and a decrease in unit manufacturing costs offset most of the continued decrease in average selling prices. Management expects that gross margins for custom I.V. systems, SetFinder products and certain other manually assembled products will be lower than those historically recorded by the Company because their production is relatively labor intensive. The Company expects that its unit production costs will continue to decrease in 2000, but that the gross margin percentage will be equal to or slightly lower than that achieved in the first quarter of 2000 as average unit sales prices continue to decrease, and manually assembled products become a greater percentage of the Company's sales.

SELLING, GENERAL AND ADMINISTRATIVE expenses ("SG&A"), excluding research and development expenses, increased \$500,000 to \$3,870,000, but decreased as a percentage of net sales to 27% during the first quarter of 2000 compared to 29% during the same period last year. Sales and marketing expenses increased in the first quarter of 2000 over the levels in the first quarter of 1999 principally because of expenses related to SetFinder. Administrative expenses also increased.

RESEARCH AND DEVELOPMENT EXPENSES ("R&D") increased in the first quarter of 2000 as compared with the first quarter of 1999. This is principally because of increased work on clinical evaluations of the new CLC2000 and continued work on software development for SetFinder and the custom I.V. systems business, in addition to work on new products. Management expects R&D expense to increase later in 2000; however, there is no assurance that such costs will not differ materially from current estimates or that the R&D will be completed as expected.

INCOME FROM OPERATIONS increased \$985,000 or 31% and was 29% of net sales in the first quarter of 2000, as compared with 27% in the first quarter of 1999. Gross profit increased \$1,521,000 while operating expenses increased only \$536,000.

NET INCOME increased 32% to \$2,872,000 in the first quarter of 2000 as compared with \$2,184,000 in the comparable period last year, principally because of the increase in income from operations. NET INCOME PER SHARE - DILUTED increased \$0.08 or 32%, in the first quarter of 2000 over the first quarter of 1999.

LIQUIDITY AND CAPITAL RESOURCES

During the three months ended March 31, 2000, the Company's cash and cash equivalents and investment securities position increased \$3,997,000 to \$42,439,000. Cash provided by operating activities and the exercise of stock options was partially offset by the cost of additions to property and equipment.

Management expects that sales of the Company's products will continue to grow in 2000. If sales continue to increase, accounts receivable and inventories are expected to increase as well. As a result of these and other factors, the Company's working capital requirements may increase in the foreseeable future.

Management currently expects that capital expenditures for property and equipment will be approximately \$4 million to \$5 million in 2000, principally for production tooling for new products and expansion of its facility in Mexico. All automated production is performed in San Clemente, California, and automated production capacity, after the significant expenditures in 1999, significantly exceeds the Company's current production requirements.

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The Company has not purchased treasury stock since October 1999, except for a small amount in March 2000. It may purchase additional shares in the future. However, future acquisitions, if any, will depend on market conditions and other factors.

The Company believes that its existing working capital, supplemented by income from operations, will be sufficient to fund capital expenditures and increased working capital requirements for the foreseeable future.

# FORWARD LOOKING STATEMENTS

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Various portions of this Report, including this Management's Discussion and Analysis, describe trends in the Company's business and finances that Management perceives and state some of its expectations and beliefs about the Company's future. These statements about the future are "forward looking statements," and the Company identifies them by using words such as "believes," "expects," "estimates," "plans," "will," "continue," "could," and by similar expressions and statements about aims, goals and plans. The forward looking statements are based on the best information currently available to Management and assumptions that Management believes are reasonable, but Management does not intend the statements to be representations as to future results. They include, among other things, statements about:

- o future operating results and various elements of operating results, including sales and unit volumes of products, SafeLine revenue share, production costs, gross margins, and research and development expense;
- o factors affecting operating results, such as shipments to specific customers, product mix, selling prices, the market shift to needleless products, achievement of business expansion goals, development of innovative systems capabilities, sales of new products, production engineering and validation, manufacturing efficiencies, production volumes, overhead absorption, expansion of markets and distribution costs, seasonality and customers' ordering patterns;
- o new contracts with buying organizations and dependence on a small number of customers;
- o outcome of litigation;
- o competitive and market factors, including continuing development of competing products by other manufacturers, consolidation of the healthcare provider market and downward pressure on selling prices and market acceptance of innovative ordering and distribution systems;
- o working capital requirements, capital expenditures and common stock repurchases.

The kinds of statements described above and similar forward looking statements about the Company's future performance are subject to a number of risks and uncertainties which one should consider in evaluating the statements. First, one should consider the factors and risks described in the statements themselves. Those factors are uncertain, and if one or more of them turn out differently than Management currently expects, the Company's operating results may differ materially from Management's current expectations.

Second, one should read the forward looking statements in conjunction with the Risk Factors in the Company's Current Report on Form 8-K to the Securities and Exchange Commission dated November 5, 1999, which is incorporated by reference.

Third, the Company's actual future operating results are subject to other important factors that the Company cannot predict or control, including among others the following:

- o general economic and business conditions;
- o the effect of price and safety considerations on the healthcare industry; o competitive factors, such as product innovation, new technologies, marketing and distribution strength and price erosion;
- o unanticipated market shifts and trends;
- o the impact of legislation affecting government reimbursement of healthcare costs;
- o changes by the Company's major customers and independent distributors in their strategies that might affect their efforts to market the Company's products or products incorporating the Company's products;
- o unanticipated production problems; and
- o the availability of patent protection and the cost of enforcing and of defending patent claims.

The Company disclaims any obligation to update the statements or to announce publicly the result of any revision to any of the statements contained herein to reflect future events or developments.

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#### PART II OTHER INFORMATION

# ITEM 1. LEGAL PROCEEDINGS

In an action filed July 19, 1999, entitled Medex, Inc. v. ICU Medical, Inc. pending in the United States District Court for the Southern District of Ohio, Eastern Division, and served on the Company on November 4, 1999, Medex alleges that ICU Medical infringes one of its patents by the manufacture and sale of the CLAVE connector, and Medex seeks monetary damages and injunctive relief. The Company, based on advice of counsel, believes the suit against the Company is without merit and the Company intends to vigorously defend itself in the action. On July 29, 1000, the Company brought an action entitled ICU Medical, Inc. v. Medex, Inc. in the United States District Court for the Central District of California against Medex, Inc. for infringing several patents of the Company by the manufacture and sale of certain blood access devices. The Company seeks monetary damages and injunctive relief. The Company intends to vigorously pursue this matter.

On April 7, 1998, in an action entitled Allen Petty, dba Carmel Development International v. ICU Medical, Inc., an Orange County, California, Superior Court jury rendered a verdict in favor of the Plaintiff and against the Company. The Company has appealed to have the judgment overturned. The Company accrued a provision for this matter in its June 1998 financial statements.

The Company is from time to time involved in various other legal proceedings, either as a defendant or plaintiff, most of which are routine litigation in the normal course of business. The Company believes that the resolution of the legal proceedings in which it is involved will not have a material adverse effect on the Company's financial position or results of operations.

## ITEM 2. CHANGES IN SECURITIES

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Inapplicable

ITEM 3. DEFAULT UPON SENIOR SECURITIES

Inapplicable

ITEM 5. OTHER INFORMATION

None

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits:

- 27 Financial Data Schedule
- (b) Reports on Form 8-K:

None

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#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ICU Medical, Inc.
(Registrant)

/s/ Francis J. O'Brien

Francis J. O'Brien

Chief Financial Officer (Principal Financial Officer and)

Chief Accounting Officer)

Date: April 27, 2000

## <ARTICLE> 5 <MULTIPLIER> 1,000

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| <inventory></inventory>                                   |       | 1,331       |
| <current-assets></current-assets>                         |       | 54,067      |
| <pp&e></pp&e>   |       | 38,461      |
| <pre><depreciation></depreciation></pre>                  |       | (13,660)    |
| <total-assets></total-assets>                             |       | 80,540      |
| <current-liabilities></current-liabilities>               |       | 7,670       |
| <bonds></bonds>   |       | 0           |
| <preferred-mandatory></preferred-mandatory>               |       | 0           |
| <preferred></preferred>                                   |       | 0           |
| <common></common>   |       | 887         |
| <other-se></other-se>                                     |       | 71,983      |
| <total-liability-and-equity></total-liability-and-equity> |       | 80,540      |
| <sales></sales>   |       | 14,249      |
| <total-revenues></total-revenues>                         |       | 14,249      |
| <cgs></cgs>   |       | 6,019       |
| <total-costs></total-costs>                               |       | 10,130      |
| <other-expenses></other-expenses>                         |       | 0           |
| <loss-provision></loss-provision>                         |       | 0           |
| <pre><interest-expense></interest-expense></pre>          |       | 0           |
| <income-pretax></income-pretax>                           |       | 4,612       |
| <income-tax></income-tax>                                 |       | 1,740       |
| <pre><income-continuing></income-continuing></pre>        |       | 2,872       |
| <discontinued></discontinued>                             |       | 0           |
| <extraordinary></extraordinary>                           |       | 0           |
| <changes></changes>                                       |       | 0           |
| <net-income></net-income>                                 |       | 2,872       |
| <eps-basic></eps-basic>                                   |       | .35         |
| <eps-diluted></eps-diluted>                               |       | .33         |
|   |       |             |