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            FORM 10-Q
            SECURITIES AND EXCHANGE COMMISSION
                WASHINGTON, D.C. 20549
            [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
                        THE SECURITIES EXCHANGE ACT OF 1934
                FOR THE QUARTERLY PERIOD ENDED: JUNE 30, 2000
                    OR
                            [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF
                    THE SECURITIES EXCHANGE ACT OF 1934
        FOR THE TRANSITION PERIOD FROM:
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            COMMISSION FILE NO.: 0-19974
                        ICU MEDICAL, INC.
        (Exact name of Registrant as provided in charter)
            Delaware 33-0022692
            --------
                    ----------
                            (I.R.S. Employer
                                    Identification No.)
    (State or Other Jurisdiction of
Incorporation or Organization)
92673
9 5 1 ~ C a l l e ~ A m a n e c e r , ~ S a n ~ C l e m e n t e , ~ C a l i f o r n i a ~
---------------------------------------------
-----
(Address of Principal Executive Offices)
(Zip Code)
(949) 366-2183
(Registrant's Telephone No. Including Area Code)
Indicate by check mark whether the registrant (1) has filed all reports to be
filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the
preceding 12 months (or for such shorter period that the registrant was required
to file such reports), and (2) has been subject to such filing requirements for
the past 90 days:
Yes XXX
No
o _-_
Indicate the number of shares outstanding in each of the issuer's classes of
common stock, as of the latest practicable date:

| Class | Outstanding at July 19, 2000 |
| :---: | :---: |
| Common | 8,371,897 |

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Quantitative and Qualitative Disclosures About Market Risk
Not Applicable

PART II - OTHER INFORMATION
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ICU MEDICAL, INC
Consolidated Balance Sheets
June 30, 2000 and December 31, 1999
(all dollar amounts in thousands except share data)
ASSETS

CURRENT ASSETS:
Cash and cash equivalents
Liquid investments
Cash and liquid investments
Accounts receivable, net of allowance for doubtful accounts of \(\$ 437\) and \(\$ 368\) as of June 30, 2000 and December 31, 1999, respectively Inventories
Prepaid expenses and other
Deferred income taxes - current portion

Total current assets
\(\qquad\)
(unaudited)
\begin{tabular}{|c|c|c|c|}
\hline \$ & \[
\begin{array}{r}
4,600 \\
44,091
\end{array}
\] & \$ & \[
\begin{array}{r}
1,901 \\
36,541
\end{array}
\] \\
\hline & 48,691 & & 38,442 \\
\hline & 6,560 & & 7,129 \\
\hline & 888 & & 2,056 \\
\hline & 261 & & 402 \\
\hline & 1,345 & & 1,345 \\
\hline & 57,745 & & 49,374 \\
\hline
\end{tabular}

PROPERTY AND EQUIPMENT, at cost
Land, building and building improvements
Machinery and equipment
Furniture and fixtures
Molds
Construction in process

Less--Accumulated depreciation

DEFERRED INCOME TAXES
THER ASSETS

LIABILITIES AND STOCKHOLDERS' EQUITY

CURRENT LIABILITIES
\begin{tabular}{|c|c|c|}
\hline 1,390 & \$ & 965 \\
\hline 5,385 & & 6,385 \\
\hline 6,775 & & 7,350 \\
\hline
\end{tabular}

STOCKHOLDERS' EQUITY:
Convertible preferred stock, \$1.00 par value
Authorized -- 500,000 shares, issued and outstanding -- none
Common stock, \$0.10 par value-
Authorized -- 20,000,000 shares, issued -- 8,867,162 shares
887
Treasury stock -- 495,265 and 765,123 shares at
June 30, 2000 and December 31, 1999, respectively
\((4,880)\)


Retained earnings
\begin{tabular}{|c|c|c|c|}
\hline & 39,500 & & 33,437 \\
\hline & 77,006 & & 68,014 \\
\hline \$ & 83,781 & \$ & 75,364 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these consolidated financial statements.
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ICU MEDICAL, INC.
Consolidated Statements of Income
For the Three Months Ended
June 30, 2000 and June 30, 1999
(all dollar amounts in thousands except per share data)
(unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{4}{|c|}{For the Three Months Ended} \\
\hline & \multicolumn{2}{|r|}{6/30/2000} & \multicolumn{2}{|r|}{6/30/1999} \\
\hline NET SALES & \$ & 13,623 & \$ & 11,699 \\
\hline COST OF GOODS SOLD & & 5,780 & & 5,097 \\
\hline Gross profit & & 7,843 & & 6,602 \\
\hline \multicolumn{5}{|l|}{OPERATING EXPENSES:} \\
\hline Selling, general and administrative & & 3,426 & & 3,096 \\
\hline Research and development & & 257 & & 308 \\
\hline Total operating expenses & & 3,683 & & 3,404 \\
\hline Income from operations & & 4,160 & & 3,198 \\
\hline INVESTMENT INCOME & & 500 & & 362 \\
\hline Income before income taxes & & 4,660 & & 3,560 \\
\hline PROVISION FOR INCOME TAXES & & 1,690 & & 1,340 \\
\hline NET INCOME & \$ & 2,970 & \$ & 2,220 \\
\hline \multicolumn{5}{|l|}{NET INCOME PER SHARE} \\
\hline Basic & & \$0.36 & & \$0.27 \\
\hline Diluted & & \$0.33 & & \$0.25 \\
\hline \multicolumn{5}{|l|}{WEIGHTED AVERAGE NUMBER OF SHARES} \\
\hline Basic & & 344,506 & & 93,938 \\
\hline Diluted & & 70,764 & & 49,597 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these consolidated financial statements.

NET SALES
COST OF GOODS SOLD

Gross profit

OPERATING EXPENSES:
Selling, general and administrative
Research and development

For the Six Months Ended
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{2}{|r|}{6/30/2000} & \multicolumn{2}{|r|}{6/30/1999} \\
\hline \$ & 27,872 & \$ & 23,141 \\
\hline & 11,799 & & 9,830 \\
\hline & 16,073 & & 13,311 \\
\hline
\end{tabular}
7,296 6,466
\begin{tabular}{|c|c|c|}
\hline Total operating expenses & 7,794 & 6,979 \\
\hline Income from operations & 8,279 & 6,332 \\
\hline INVESTMENT INCOME & 993 & 712 \\
\hline Income before income taxes & 9,272 & 7,044 \\
\hline PROVISION FOR INCOME TAXES & 3,430 & 2,640 \\
\hline NET INCOME & \$ 5,842 & \$ 4,404 \\
\hline NET INCOME PER SHARE Basic Diluted & \[
\begin{aligned}
& \$ 0.71 \\
& \$ 0.66
\end{aligned}
\] & \[
\begin{aligned}
& \$ 0.54 \\
& \$ 0.50
\end{aligned}
\] \\
\hline \begin{tabular}{l}
WEIGHTED AVERAGE NUMBER OF SHARES \\
Basic \\
Diluted
\end{tabular} & \[
\begin{aligned}
& 8,272,396 \\
& 8,864,762
\end{aligned}
\] & \[
\begin{aligned}
& 8,155,432 \\
& 8,783,089
\end{aligned}
\] \\
\hline
\end{tabular}

The accompanying notes are an integral part of these consolidated financial statements.

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\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{\begin{tabular}{l}
ICU MEDICAL, INC. \\
Consolidated Statements of Cash Flows \\
For the Six Months Ended \\
June 30, 2000 and June 30, 1999 \\
(all dollar amounts in thousands) \\
(unaudited) \\
For the Six Months Ended
\end{tabular}} \\
\hline & \multicolumn{2}{|r|}{6/30/2000} & \multicolumn{2}{|c|}{6/30/1999} \\
\hline \multicolumn{5}{|l|}{CASH FLOWS FROM OPERATING ACTIVITIES:} \\
\hline Net Income & \$ & 5,842 & \$ & 4,404 \\
\hline \multicolumn{5}{|l|}{Adjustments to reconcile net income to net cash provided by operating activities --} \\
\hline Depreciation and amortization & & 2,596 & & 1,407 \\
\hline Net change in current assets and current liabilities, and other & & 1,303 & & 1,864 \\
\hline Net cash provided by operating activities & & 9,741 & & 7,675 \\
\hline \multicolumn{5}{|l|}{CASH FLOWS FROM INVESTING ACTIVITIES:} \\
\hline Purchases of property and equipment & & \((2,642)\) & & \((9,312)\) \\
\hline Net change in liquid investments & & \((7,550)\) & & (150) \\
\hline Net cash (used in) investing activities & & \((10,192)\) & & \((9,462)\) \\
\hline \multicolumn{5}{|l|}{\multirow[t]{3}{*}{```
CASH FLOWS FROM FINANCING ACTIVITIES:
    Proceeds from exercise of stock
        options and related income tax benefits, and other
3,269
    Purchase of treasury stockNone
```}} \\
\hline & & & & \\
\hline & & & & \\
\hline Net cash provided by financing activities & & 3,150 & & 1,706 \\
\hline NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS & & 2,699 & & (81) \\
\hline CASH AND CASH EQUIVALENTS, beginning of the period & & 1,901 & & 2,048 \\
\hline CASH AND CASH EQUIVALENTS, end of the period & \$ & 4,600 & \$ & 1,967 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these consolidated financial statements.

NOTE 1: The accompanying unaudited interim consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission and reflect all adjustments which are, in the opinion of Management, necessary to a fair statement of the consolidated results for the interim periods presented, which adjustments consist of only normal recurring adjustments. Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. The consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's 1999 Annual Report to Stockholders.

NOTE 2: Inventories consisted of the following:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|c|}{6/30/00} & \multicolumn{2}{|r|}{12/31/99} \\
\hline Raw material & \$ & 525 & \$ & 962 \\
\hline Work in process & & 212 & & 287 \\
\hline Finished goods & & 151 & & 807 \\
\hline Total & \$ & 888 & \$ & 2,056 \\
\hline
\end{tabular}

NOTE 3: Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding. Diluted net income per share is computed by dividing net income by the weighted average number of common shares outstanding plus dilutive securities. The Company's dilutive securities are outstanding common stock options (excluding stock options with an exercise price in excess of market value), less the number of shares that could have been purchased with the proceeds from the exercise of the options, using the treasury stock method, and were 726,259 and 555,659 for the three months ended June 30,2000 and 1999, respectively and 592,366 and 627,657 for the six months ended June 30,2000 and 1999, respectively. Stock options of subsidiaries did not have a dilutive effect.

NOTE 4: The effective tax rate differs from that computed at the federal statutory rate of \(34 \%\) principally because of the effect of state income taxes partially offset by the effect of tax-exempt investment income and state tax credits.

NOTE 5: The Company is involved in litigation with Medex, Inc. over patent matters. See Part II, Item 1, "Legal Proceedings."

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MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

GENERAL

The following table sets forth the net sales by product as a percentage of total net sales for the periods indicated:
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline PRODUCT LINE & 1997 & 1998 & 1999 & Q2-99 & Q2-00 & \[
\begin{gathered}
\text { YTD } \\
\text { Q2-99 }
\end{gathered}
\] & \[
\begin{gathered}
\text { YTD } \\
\text { Q2-00 }
\end{gathered}
\] \\
\hline CLAVE (R) & 65\% & 69\% & 68\% & 71\% & 70\% & 70\% & 71\% \\
\hline CLC2000 (TM) & --- & --- & 1\% & 1\% & 5\% & 1\% & 4\% \\
\hline Click Lock (R) and Piggy Lock (R) & 7\% & 4\% & 3\% & 3\% & \(2 \%\) & 3\% & 2\% \\
\hline McGaw Protected Needle & 5\% & 4\% & 3\% & 3\% & 1\% & 3\% & 2\% \\
\hline Lopez Valve(R) and other & 4\% & 5\% & 4\% & 3\% & 3\% & 3\% & 4\% \\
\hline RF100-RF150 ("Rhino") & 7\% & 5\% & 6\% & 6\% & 5\% & 6\% & 5\% \\
\hline Custom I.V. Systems & 6\% & 8\% & 11\% & 9\% & 12\% & 10\% & 10\% \\
\hline B. Braun SafeLine Revenue Sharing & 6\% & 5\% & 4\% & 4\% & \(2 \%\) & 4\% & 2\% \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline Total & 100\% & 100\% & 100\% & 100\% & 100\% & 100\% & 100\% \\
\hline
\end{tabular}

The Company sells its products to independent distributors and through supply and distribution agreements with B.Braun Medical, Inc. ("B.Braun"), Abbott Laboratories ("Abbott") (the "B.Braun Agreement" and the "Abbott Agreement," respectively) and C. R. Bard, Inc. ("Bard"). Most independent distributors handle the full line of the Company's products. B. Braun and Abbott both purchase CLAVE Products, principally bulk, non-sterile connectors. B. Braun also purchases the McGaw Protected Needle and pays the Company revenue sharing payments on its sales of its SafeLine products. Abbott also purchases the Rhino, a low-priced connector specifically designed for Abbott, and since July 1999, the CLC2000. Bard distributes the Lopez Valve under a five-year agreement signed in June 1999.

The Abbott Agreement extends to December 2009. The B.Braun Agreement for CLAVE extends to December 2002. Both have extension provisions beyond those dates.

Management believes that as the healthcare provider market continues to consolidate, the Company's success in marketing and distributing CLAVE Products will depend, in part, on the Company's ability, either independently or through strategic supply and distribution arrangements, to secure long-term CLAVE contracts with major buying organizations. Further, the Company's marketing and distribution strategy may result in a significant share of the Company's revenues being concentrated among a small number of customers. The loss of a strategic supply and distribution agreement with a customer or the loss of a large contract by such a customer could have a material adverse effect on operating results.

Management believes the success of the CLAVE has, and will continue to motivate others to develop one piece needleless connectors which may incorporate many of the same functional and physical characteristics as the CLAVE. The Company is aware of a number of such products. In response to competitive pressure, the Company has been reducing prices to protect and expand its market. The price reductions to date have more than been offset by increased volume. Management expects that the average price of its CLAVE Products will continue to decline. There is no assurance that the Company's current or future products will be able to successfully compete with products developed by others.

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The Company has commenced two initiatives that, if successful, will reduce its dependence on its current proprietary products. It is seeking to substantially expand its custom I.V. systems business with products sold to medical product manufacturers and independent distributors. It is also launching SETFINDER.COM, which will distribute commodity-type standard I.V. sets directly to healthcare providers, when not in common with the Company's I.V. sets handled by its other distributors. There is no assurance that either one of these initiatives will succeed.

The Company is currently taking steps aimed at improving manufacturing efficiency principally by reducing labor costs and minimizing investment in inventory. The original focus was on production of custom I.V. systems, which is relatively labor intensive; it has now been expanded to include all the Company's automated and manual manufacturing operations. Substantially all manual assembly is now performed at the facility that the Company opened in December 1998 in Ensenada, Baja California, Mexico. In 1999, the Company made significant investment in automated molding and assembly equipment. Both of these steps should reduce unit production costs in 2000 . Ongoing steps are aimed at increasing systems capabilities, improving manufacturing efficiency and enhancing distribution, as well as automation of the production of new products, such as the CLC2000 and the 102 Valve, and other products for which volume is growing. Because significant innovation is required to achieve these goals, there is no assurance that these steps will achieve the desired results.

Effective January 1, 2000, the Company reoriented its manufacturing and distribution operations. Marketing and sales operations are now in four groups: medical product manufacturers under the ICU Medical name, independent domestic distributors under the Budget Medical Products ("BMP") name, international manufacturers and distributors under the ICU Medical name, and SetFinder. Manufacturing is in a separate group, producing products for the four marketing and sales groups. BMP, until this reorientation, had been responsible for
marketing and sales of only custom I.V. systems to both independent distributors and medical product manufacturers. Because BMP now represents not a product line, but a distribution channel, the custom I.V. systems product line, formerly referred to as the BMP product line, is now referred to as the "custom I.V. systems" product line.

Net sales for each distribution channel, based on the new grouping, were as follows:
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline CHANNEL & 1997 & 1998 & 1999 & Q2-99 & Q2-00 & \[
\begin{aligned}
& \text { YTD } \\
& \text { Q2-99 }
\end{aligned}
\] & \[
\begin{gathered}
\text { YTD } \\
\text { Q2-00 }
\end{gathered}
\] \\
\hline Medical product manufacturers & 52\% & 64\% & 71\% & 72\% & 76\% & 70\% & 76\% \\
\hline Independent domestic distributors & 45\% & \(33 \%\) & 25\% & 25\% & 20\% & 28\% & 21\% \\
\hline International & 3\% & 3\% & 4\% & 3\% & 4\% & \(2 \%\) & \(3 \%\) \\
\hline Total & 100\% & 100\% & 100\% & 100\% & 100\% & 100\% & 100\% \\
\hline
\end{tabular}

QUARTER ENDED JUNE 30, 2000 COMPARED TO THE SAME QUARTER LAST YEAR

NET SALES increased \(\$ 1,924,000\), or approximately \(16 \%\) to \(\$ 13,623,000\) in the second quarter of 2000 , compared to \(\$ 11,699,000\) during the same period last year. The increase was primarily attributable to an \(18 \%\) increase in sales of CLAVE Products, including custom CLAVE I.V. systems.

Net sales to Abbott in the second quarter of 2000 were \(\$ 7,116,000\), as compared with net sales of \(\$ 5,166,000\) in the second quarter of 1999 . Net sales of CLAVE Products increased to \(\$ 5,575,000\) in the second quarter of 2000 from \(\$ 4,477,000\) in the second quarter of 1999 on a significant increase in unit volume. The balance of the increase in net sales to Abbott was principally in custom CLAVE I.V. systems and CLC2000. Based on terms of the Abbott Agreement, Management expects a substantial increase in CLAVE unit and dollar sales volume with Abbott in 2000, although there is no assurance as to the amount or timing of such an increase.

Net sales to B.Braun, including revenue sharing, amounted to \(\$ 3,212,000\) in the second quarter of 2000 , as compared with \(\$ 3,207,000\) in the second quarter of 1999. Net sales of CLAVE Products increased \(\$ 409,000\) principally because of increased unit volume. Estimated revenue sharing payments due on B. Braun sales of its SafeLine products and sales of McGaw Protected Needle both decreased from last year. Based on B.Braun's forecasts and market information, Management expects unit shipments and net sales of CLAVE Products to B.Braun to increase over 1999 levels, although increases will likely be at a lower rate than in the first half of 2000 , and there is no assurance that these expectations will be realized. Management expects net sales of the McGaw Protected Needle will continue to decline as the market for safe connectors continues its shift to needleless technology. Management expects that SafeLine revenue sharing payments will continue, although it is unable to accurately forecast such amounts; the SafeLine Agreement was recently extended to June 2001.

Net sales to independent domestic distributors decreased approximately \(6 \%\) from \(\$ 2,971,000\) in 1999 to \(\$ 2,779,000\) in 2000 . This is attributed to a \(15 \%\) decrease in CLAVE and custom I.V. systems sales, caused principally by a decrease in unit volume and average selling prices of CLAVE Products. Management expects a continued decrease in the net sales of standard CLAVE Products to the independent domestic distributors, but expects later in 2000 that the decrease will be at least partially offset by sales of custom I.V. systems and new products such as the CLC2000 and the 102 Valve(TM). However, there is no assurance that the Company will achieve increased net sales to independent domestic distributors in the future. Further, the ability of the independent distributors to sustain or increase their sales may be impacted by competition from existing and new competitive products or acquisition of market share by Abbott and B.Braun. Management expects to encounter continued pricing pressure from individual end users, and expects continued declines in net prices to the independent distributors.

Total sales to foreign distributors were \(\$ 491,000\) in the second quarter of 2000, as compared with \(\$ 320,000\) in the second quarter of 1999 (Those amounts do not include distribution in Canada.). The Company now has distribution arrangements in all of the principal countries in Europe. Net sales to European customers remained about the same from the second quarter of 1999; however, net sales in the rest of the world increased substantially. Management expects that its sales to European and other foreign customers will continue to increase in the future, although there is no assurance that those expectations will be realized.

In the fourth quarter of 1999, the Company launched SetFinder(TM), doing business as SETFINDER.COM. Net sales of SetFinder to date have not been significant. The Company expects to spend a significant amount to continue the launch and development of SetFinder in 2000 . There is no assurance that SetFinder will achieve significant sales and the amount of future operating profits or losses of SetFinder is dependent upon the future development of the SetFinder business, the outcome of which is not known at this time.

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Total net sales of CLAVE Products (excluding custom CLAVE I.V. systems) increased from \(\$ 8,270,000\) in the second quarter of 1999 to \(\$ 9,501,000\) in the second quarter of 2000 , or \(15 \%\). The increase in unit shipments was approximately \(37 \%\), all of which was accounted for by medical products manufacturers. Unit shipments to independent domestic distributors decreased approximately 15\%. Aggregate average net selling prices decreased approximately 16\% on a year-to-year basis in response to market pressures and because a greater proportion of sales were the lower priced bulk non-sterile CLAVEs sold to medical products manufacturers. Management expects unit net sales of CLAVE Products to independent distributors in 2000 to be below those for 1999 as unit shipments and average selling prices continue to decline.

In November 1997, the Company commenced marketing the CLC2000, a one piece, swabable connector, engineered to prevent the back-flow of blood into the catheter. Net sales during the introductory period, which extended through most of 1999 were not significant, but sales to Abbott and the independent domestic distributors started to accelerate in late 1999. Abbott currently accounts for over half the net sales of the CLC2000. Management expects continued increases in CLC2000 sales, but there is no assurance as to the amount or timing of future CLC2000 sales.

Net sales of Click Lock and Piggy Lock decreased approximately 13\% in the second quarter of 2000 compared to the same period last year. The decline is because of the safe-connector market's continued shift to needleless technology. Management expects the trend to continue.

Net sales of the Lopez Valve in the second quarter of 2000 were approximately the same as in the second quarter last year. Management expects that net sales of the Lopez Valve will increase for the second half of 2000 on increased shipments to independent distributors and Bard.

Net sales of custom I.V. systems increased to \(\$ 1,575,000\) in the second quarter of 2000 , as compared with \(\$ 1,033,000\) in the second quarter of 1999 . Unit sales increased approximately 71\%, with most of that increase with the medical product manufacturers.

In November 1998, the Company introduced the 102 Valve, the first one-way or two-way drug delivery system. The Company now believes it has overcome initial delays in production, and re-launched the product in January 2000. Sales to date have not been significant, and there is no assurance as to the amount or timing of future 102 Valve sales.

Historically, the Company has experienced lower usage of its products in the summer months due to lower censuses in healthcare facilities. That would generally cause the Company's sales in the second and third quarters of the year to be lower than sales in the first and fourth quarters. Since 1995, there have been significant departures from that pattern because significant increases in sales volumes with B. Braun and Abbott have often offset the expected seasonal sales decline. Further, those medical product manufacturers order bulk non-sterile product many months before sale to the healthcare facility to allow for normal manufacturing lead-times. Thus, Management believes that the large percentage of sales to medical product manufacturers could lead to non-seasonal quarterly fluctuations in net sales because their ordering patterns may not directly reflect their current sales volumes.

GROSS MARGIN was 58\% during the second quarter of 2000 compared to 56\% during the same period last year. Increases in production volume resulted in greater absorption of overhead, and that coupled with the benefits of capital equipment added in 1999 offset the effect of lower average selling prices. Management expects that gross margins for custom I.V. systems, SetFinder products and certain other manually assembled products will be lower than those historically recorded by the Company because their production is relatively labor intensive. The Company expects that its unit production costs will continue to decrease in 2000 , but that the gross margin percentage will be equal to or slightly lower than that achieved in the second quarter of 2000 as average unit sales prices continue to decrease, and manually assembled products become a greater percentage of the Company's sales.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES ("SG\&A"), excluding research and development expenses, increased \(11 \%\) to \(\$ 7,296,000\), and decreased as a percentage of net sales to \(25 \%\) during the second quarter of 2000 compared to \(26 \%\) during the same period last year. The spending increase was principally for litigation costs, while sales and marketing costs and other administrative costs decreased as a percentage of net sales.

RESEARCH AND DEVELOPMENT EXPENSES ("R\&D") were lower in the second quarter of 2000 than in the same quarter of 1999 , principally because of spending on clinical evaluations of the new CLC2000 was less than expected. Work continues on the clinical evaluations, as well as software development for SetFinder and the custom I.V. systems business, in addition to work on new products. Management expects R\&D expenses to increase as the year progresses because of the clinical evaluations of the new CLC2000. However, no assurance can be given that such costs will not differ materially from those estimates or that the R\&D will be completed as expected.

INCOME FROM OPERATIONS increased \(\$ 962,000\) or \(30 \%\) and was \(31 \%\) of net sales in the second quarter of 2000 , as compared with \(27 \%\) in the second quarter of 1999. Gross profit increased \(\$ 1,241,000\) while operating expenses increased only \(\$ 279,000\).

NET INCOME increased \(34 \%\) to \(\$ 2,970,000\) in the second quarter of 2000 as compared with \(\$ 2,220,000\) in the comparable period last year. NET INCOME PER SHARE - DILUTED increased \(\$ 0.08\) or \(32 \%\), in the second quarter of 2000 over the second quarter of 1999.

SIX MONTHS ENDED JUNE 30, 2000 COMPARED TO THE SAME SIX MONTHS LAST YEAR

NET SALES increased \(\$ 4,731,000\), or approximately \(20 \%\), to \(\$ 27,872,000\) in the first six months of 2000 compared to \(\$ 23,141,000\) during the same period last year. The increase was primarily attributable to increased sales of CLAVE Products including custom CLAVE I.V. sets.

GROSS MARGIN was 58\% during the first six months of 2000 and 1999. Although average selling prices have continued to decrease over the first six months of 2000, this was offset by a decrease in unit manufacturing costs.

SELLING, GENERAL AND ADMINISTRATIVE expenses ("SG\&A"), excluding research and development expenses, increased by \(\$ 830,000\) to \(\$ 7,296,000\), and decreased as a percentage of net sales to \(26 \%\) during the first half of 2000 compared to \(28 \%\) during the first half of 1999. The spending increase was principally for litigation costs. Sales and marketing costs and other administrative expenses were approximately the same in the first half of 2000 , in the aggregate, as they were in the first half of 1999.

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LIQUIDITY AND CAPITAL RESOURCES

During the six months ended June 30 , 2000, the Company's cash and cash equivalents and investment securities position increased \(\$ 10,249,000\) to \(\$ 48,691,000\). Cash provided by operating activities and the exercise of stock options was partially offset by the cost of additions to property and equipment.

Management expects that sales of the Company's products will continue to grow in 2000. If sales continue to increase, accounts receivable and inventories are expected to increase as well. As a result of these and other factors, including increased capital expenditures, the Company's working capital requirements may increase in the foreseeable future. The decrease in inventory from December 1999 to June 2000 is because of aggressive efforts by the Company to minimize its investment in inventory.

Management currently expects that capital expenditures for property and equipment will be between approximately \(\$ 4\) million and \(\$ 5\) million in 2000 to meet the future growth in CLAVE and other products. All automated production is performed in San Clemente, California, and automated production capacity, after the significant expenditures in 1999, significantly exceeds the Company's current production requirements.

The Company has not purchased treasury stock since October 1999, except for a small amount in March 2000. It may purchase additional shares in the future. However, future acquisitions, if any, will depend on market conditions and other factors.

The Company believes that its existing working capital, supplemented by income from operations, will be sufficient to fund capital expenditures and increased working capital requirements for the foreseeable future.

FORWARD LOOKING STATEMENTS

Various portions of this Report, including this Management's Discussion and Analysis, describe trends in the Company's business and finances that Management perceives and state some of its expectations and beliefs about the Company's future. These statements about the future are "forward looking statements," and the Company identifies them by using words such as "believes," "expects," "estimates," "plans," "will," "continue," "could," and by similar expressions and statements about aims, goals and plans. The forward looking statements are based on the best information currently available to Management and assumptions that Management believes are reasonable, but Management does not intend the statements to be representations as to future results. They include, among other things, statements about:
o future operating results and various elements of operating results, including sales and unit volumes of products, SafeLine revenue share, production costs, gross margins, and research and development expense; factors affecting operating results, such as shipments to specific customers, product mix, selling prices, the market shift to needleless products, achievement of business expansion goals, development of innovative systems capabilities, sales of new products, production delays, manufacturing efficiencies, production volumes, overhead absorption, expansion of markets and distribution costs, seasonality and customers' ordering patterns;
- new contracts with buying organizations and dependence on a small number of customers;
outcome of litigation;
competitive and market factors, including continuing development of competing products by other manufacturers, consolidation of the healthcare provider market and downward pressure on selling prices and market acceptance of innovative ordering and distribution systems;
o working capital requirements, changes in accounts receivable and inventory, capital expenditures, costs to develop SetFinder and common stock repurchases.

The kinds of statements described above and similar forward looking statements about the Company's future performance are subject to a number of risks and uncertainties which one should consider in evaluating the statements. First, one should consider the factors and risks described in the statements themselves. Those factors are uncertain, and if one or more of them turn out differently than Management currently expects, the Company's operating results may differ materially from Management's current expectations.

Second, one should read the forward looking statements in conjunction with the Risk Factors in the Company's Current Report on Form 8-K to the Securities and Exchange Commission dated November 5, 1999, which is incorporated
by reference.
Third, the Company's actual future operating results are subject to other important factors that the Company cannot predict or control, including among others the following:
general economic and business conditions;
the effect of price and safety considerations on the healthcare industry; competitive factors, such as product innovation, new technologies, marketing and distribution strength and price erosion;
unanticipated market shifts and trends;
o the impact of legislation affecting government reimbursement of healthcare costs;
- changes by the Company's major customers and independent distributors in their strategies that might affect their efforts to market the company's products or products incorporating the Company's products;
- unanticipated production problems; and
o the availability of patent protection and the cost of enforcing and of defending patent claims.

The Company disclaims any obligation to update the statements or to announce publicly the result of any revision to any of the statements contained herein to reflect future events or developments.

\author{
PART II \\ OTHER INFORMATION
}

ITEM 1. LEGAL PROCEEDINGS
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In an action filed July 19, 1999, entitled Medex, Inc. v. ICU Medical, Inc. pending in the United States District Court for the Southern District of Ohio, Eastern Division, and served on the Company on November 4, 1999, Medex alleges that ICU Medical infringes one of its patents by the manufacture and sale of the CLAVE connector, and Medex seeks monetary damages and injunctive relief. The Company, based on advice of counsel, believes the suit against the Company is without merit and the Company intends to vigorously defend itself in the action. On July 29, 1999, the Company brought an action entitled ICU Medical, Inc. v. Medex, Inc. in the United States District Court for the Central District of California against Medex, Inc. for infringing several patents of the Company by the manufacture and sale of certain blood access devices. The Company seeks monetary damages and injunctive relief. The Company intends to vigorously pursue this matter.

On April 7, 1998, in an action entitled Allen Petty, dba Carmel Development International v. ICU Medical, Inc., an Orange County, California, Superior Court jury rendered a verdict in favor of the Plaintiff and against the Company. The Company has appealed to have the judgment overturned. The Company accrued a provision for this matter in its June 1998 financial statements.

The Company is from time to time involved in various other legal proceedings, either as a defendant or plaintiff, most of which are routine litigation in the normal course of business. The Company believes that the resolution of the legal proceedings in which it is involved will not have a material adverse effect on the Company's financial position or results of operations.

ITEM 2. CHANGES IN SECURITIES
Inapplicable

ITEM 3. DEFAULT UPON SENIOR SECURITIES
Inapplicable
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The following is a description of matters submitted to a vote or Registrant's stockholders at its annual Meeting of Stockholders held on May 5, 2000:
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    A. Jack W. Brown and Richard H. Sherman, M.D. were elected as
        directors to hold office until the 2003 Annual Meeting. Votes
        cast for and withheld with respect to the nominee were as
        follows:
    Jack W. Brown
    | Votes For | Votes Withheld |
| :---: | :---: |
| ------- | $----------101,828$ |
| $7,721,155$ | 100,028 |

The terms of the following directors continued after the Annual Meeting:
John J. Connors Michael T. Kovalchik, III, M.D.
George A. Lopez, M.D. Robert S. Swinney, M.D.
1 5
B. A brief description of each other matter voted upon at the meeting and votes cast for, against and abstentions and broker non-votes as to each such matter are as follows:

| Broker |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Non-Vote |  |  |  |  |
| Proposal to ratify the selection of Arthur | For | Against | Abstain |  |
| Andersen LLP as auditors for Registrant |  |  |  |  |

ITEM 5. OTHER INFORMATION

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None
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

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(a) Exhibits:
27 Financial Data Schedule
(b) Reports on Form 8-K:
None
SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
ICU Medical, Inc.
(Registrant)
/s/ Francis J. O'Brien Date: August 3, 2000
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Francis J. O'Brien
Chief Financial Officer
(Principal Financial Officer and)
Chief Accounting Officer)

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